# ARLINGTON RIDGE GOLF CLUB Golf & Food & Beverage

Financial Report (Unaudited)

June 30, 2025

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#### Arlington Ridge Golf Club Balance Sheet as of June 30, 2025

|                                       | June           | YTD       |
|---------------------------------------|----------------|-----------|
| ASSETS                                |                |           |
| Cash and Short Term Investments:      |                |           |
| Cash Depository Account               | (7,051)        | 42,424    |
| Cash-On-Site                          | (797)          | 3,991     |
| Cash Drawer                           | 0              | 1,200     |
| Cash-Petty                            | 0              | 600       |
| Total Cash and Short Term Investments | (7,848)        | 48,214    |
| Other Current Assets:                 |                |           |
| AR                                    | 150            | 852       |
| AR-Other Receivables                  | 4,538          | 55,343    |
| Allowance for Doubtful Account        | 0              | (219)     |
| Inventory-Bags                        | (873)          | 1,586     |
| Inventory-Clubs                       | (636)          | 17,563    |
| Inventory-Balls                       | (1,756)        | 19,333    |
| Inventory-Gloves                      | (386)          | 6,213     |
| Inventory-Shoes/Socks                 | (808)          | 4,202     |
| Inventory-Shirts/Sweater              | (1,687)        | 8,188     |
| Inventory-Hats                        | (639)          | 6,245     |
| Inventory-Misc.                       | 70             | 1,596     |
| Total Other Current Assets            | (2,028)        | 120,902   |
| Total Current Assets                  | (9,876)        | 169,116   |
| Fixed Assets:                         |                |           |
| Property Plant & Equipment:           |                |           |
| Accumulated Depreciation:             |                |           |
| Other Assets:                         |                |           |
| Prepaid                               | (13,427)       | 49,683    |
| Deposits                              | 0              | 19,105    |
| Other Asset                           | 6,350          | 18,515    |
| Due-From-F&B                          | (144,734)      | 188,573   |
| Total Other Assets                    | (151,811)      | 275,877   |
| Total Assets                          | (161,687)      | 444,993   |
|                                       | ============== | ========= |

#### Arlington Ridge Golf Club Balance Sheet as of June 30, 2025

| LIABILITIES AND STOCKHOLDERS FOLLITY  | June                    | YTD                        |
|---|-------------------------|----------------------------|
| LIABILITIES AND STOCKHOLDERS' EQUITY  |                         |                            |
| Current Liabilities:  |                         |                            |
| Accounts Payable  | (85,225)                | 36,781                     |
| Accrued Payroll   | 8,356                   | 67,410                     |
| Accrued Vacations   | 0                       | (333)                      |
| Deferred Revenue-Memberships  | (42,837)                | 171,347                    |
| Gift Certificates   | 5,412                   | 28,926                     |
| Outing Deposits   | 0                       | 8,283                      |
| Shop Credit   | 0                       | (15,417)                   |
| Credit Books  | (82)                    | 5,525                      |
| Sales Tax Payable   | 244                     | 4,836                      |
| Charitable Donations  | (14,422)                | 0                          |
| Other Liability   | (0)                     | 1,200                      |
| Total Current Liabilities   | (128,554)               | 308,558                    |
| Long Term liability INTERCOMPANY Intercompany-Opening Entry Intercompany Cash Funding | (14,422)<br>0<br>0<br>0 | 0<br>(0)<br>0<br>(235,413) |
| Total Long Term Liabilities   | (14,422)                | (235,413)                  |
| Total Liabilities   | (142,976)               | 73,145                     |
| Stockholders' Equity  |                         |                            |
| Retained Earnings   | 0                       | 457,941                    |
| Net Income (Loss)   | (33,133)                | (86,093)                   |
| Total Stockholders' Equity  | (33,133)                | 371,848                    |
|   |                         |                            |
| Total Liabilities and Stockholders' Equity  | (176,110)               | 444,993                    |

#### Arlington Ridge Golf Club For the Month Ending June 30th, 2025

|                                    | YTD       | YTD       | Budget    | June    |
|------------------------------------|-----------|-----------|-----------|---------|
|                                    | Actual    | Budget    | Variance  | Actual  |
| Rounds                             |           |           |           |         |
| Rounds - Member                    | 11,184    | 14,275    | (3,091)   | 1,174   |
| Rounds - Outing                    | 9,639     | 6,955     | 2,684     | 1,574   |
| Rounds - Public                    | 11,300    | 16,495    | (5,195)   | 676     |
| Total Rounds                       | 32,123    | 37,725    | (5,602)   | 3,424   |
| Revenue                            |           |           |           |         |
| Green Fees                         | 636,267   | 782,310   | (146,043) | 52,213  |
| Cart Fees                          | 2,157     | 5,850     | (3,693)   | 477     |
| Driving Range                      | 38,113    | 38,420    | (307)     | 3,896   |
| Pro Shop Sales                     | 71,117    | 93,628    | (22,511)  | 9,899   |
| Other Golf Revenues                | 7,709     | 5,039     | 2,670     | 168     |
| Dues Income - Monthly Dues         | 377,456   | 464,205   | (86,749)  | 42,837  |
| Miscellaneous Income and Discounts | (16,698)  | 585       | (17,283)  | 1,814   |
| Total Revenue                      | 1,116,121 | 1,390,037 | (273,916) | 111,304 |
| Cost of Sales                      |           |           |           |         |
| COGS - Pro Shop                    | 49,535    | 63,667    | 14,132    | 8,421   |
| Total Cost of Sales                | 49,535    | 63,667    | 14,132    | 8,421   |
| GROSS INCOME                       | 1,066,585 | 1,326,370 | (259,785) | 102,884 |
| Labor                              |           |           |           |         |
| Golf Operation Labor               | 120,003   | 150,827   | 30,823    | 10,949  |
| General and Administrative         | 64,358    | 56,063    | (8,295)   | 7,109   |
| Maintenance and Landscaping        | 264,152   | 259,617   | (4,535)   | 36,963  |
| Sales and Marketing                | 0         | 7,500     | 7,500     | 0       |
| Total Direct Labor                 | 448,513   | 474,006   | 25,493    | 55,021  |
| Total Payroll Taxes                | 35,816    | 45,462    | 9,646     | 4,294   |
| Total Medical/Health Benefits      | 26,425    | 30,240    | 3,815     | 3,925   |
| Total Workmans Comp                | 9,110     | 9,480     | 370       | 938     |
| Total Payroll Burden               | 71,350    | 85,182    | 13,832    | 9,157   |
| Total Labor                        | 519,863   | 559,188   | 39,324    | 64,178  |

#### Arlington Ridge Golf Club For the Month Ending June 30th, 2025

|                                   | YTD       | YTD       | Budget    | June     |
|-----------------------------------|-----------|-----------|-----------|----------|
|                                   | Actual    | Budget    | Variance  | Actual   |
| Other Operational Expenses        |           |           |           |          |
| Golf Ops                          | 23,840    | 26,626    | 2,786     | 1,359    |
| G&A                               | 112,126   | 110,684   | (1,443)   | 12,654   |
| Maintenance                       | 395,939   | 321,209   | (74,730)  | 48,873   |
| Sales and Marketing               | 16,349    | 16,687    | 338       | 1,801    |
| Golf Cart Leases                  | 46,823    | 46,647    | (176)     | 5,183    |
| Taxes - Personal Property         | 7,032     | 5,766     | (1,266)   | 0        |
| Insurance - P&C                   | 17,781    | 20,475    | 2,694     | 1,969    |
| Total Other Operational Expenses  | 619,890   | 548,093   | (71,797)  | 71,839   |
| Total Expenses                    | 1,139,754 | 1,107,281 | (32,473)  | 136,017  |
| Net Income                        | (73,169)  | 219,089   | (292,258) | (33,133) |
| Interest Expense/Dep&Amt          |           |           |           |          |
| Interest Expense - Capital Leases | 17        | 5,479     | 5,463     | 0        |
| Principal - Capital Lease         | 14,393    | 26,374    | 11,981    | 0        |
| Bad Debt                          | (1,485)   | 0         | 1,485     | 0        |
| Total Interest Expense            | •         | ,         | 18,929    | 0        |
| Change In Net Position            |           |           |           |          |

### Arlington Ridge F&B Balance Sheet as of June 30, 2025

| ,                                     | June      | YTD     |
|---------------------------------------|-----------|---------|
| ASSETS                                |           |         |
| Cash and Short Term Investments:      |           |         |
| Cash-Operating Account (F&B)          | (172,077) | 91,301  |
| Total Cash and Short Term Investments | (172,077) | 91,301  |
| Other Current Assets:                 |           |         |
| AR                                    | 176       | 6,623   |
| AR-Other Receivables                  | 2,472     | 9,423   |
| Allowance for Doubtful Account        | 0         | (1,632) |
| Inventory-F&B                         | (3,174)   | 8,742   |
| Inventory-Soft Drink                  | 702       | 4,206   |
| Inventory - Beer                      | 132       | 2,843   |
| Inventory - Wine                      | (71)      | 1,761   |
| Inventory - Liquor                    | (2)       | 5,999   |
| Total Other Current Assets            | 234       | 37,965  |
| Total Current Assets                  | (171,843) | 129,265 |
| Fixed Assets:                         |           |         |
| Property Plant & Equipment:           |           |         |
| Accumulated Depreciation:             |           |         |
| Other Assets:                         |           |         |
| Prepaid                               | 4         | 253     |
| Other Asset                           | 45        | 11,024  |
| Total Other Assets                    | 49        | 11,277  |
|                                       |           |         |
| Total Assets                          | (171,794) | 140,542 |

### Arlington Ridge F&B Balance Sheet as of June 30, 2025

|  | June      | YTD       |
|--|-----------|-----------|
| LIABILITIES AND STOCKHOLDERS' EQUITY       |           |           |
| Current Liabilities:                       |           |           |
| Accounts Payable                           | (4,552)   | 7,865     |
| Accrued Payroll                            | 3,191     | 17,665    |
| Accrued Vacations                          | 0         | 2,252     |
| Deferred Revenue-Memberships               | (302)     | 507       |
| Outing Deposits                            | 0         | 11,371    |
| Sales Tax Payable                          | (1,030)   | 3,372     |
| Other Liability                            | 5         | 1,451     |
| Total Current Liabilities                  | (2,688)   | 44,484    |
| Long Term Liabilities:                     |           |           |
| Intercompany Cash Funding                  | 0         | 906,163   |
| Due-To-Golf                                | (144,734) | 188,573   |
| Total Long Term Liabilities                | (144,734) | 1,094,736 |
| Total Liabilities                          | (147,422) | 1,139,220 |
| Stockholders' Equity                       |           |           |
| Retained Earnings                          | 0         | (908,966) |
| Net Income (Loss)                          | (24,372)  | (89,712)  |
| Total Stockholders' Equity                 | (24,372)  | (998,678) |
| Total Liabilities and Stockholders' Equity | (171,794) | 140,542   |

## Arlington Ridge F&B For the Month Ending June 30th, 2025

|   | YTD               | YTD              | Budget                          | June        |
|---|-------------------|------------------|---------------------------------|-------------|
| _   | Actual            | Budget           | Variance                        | Actual      |
| Revenue   | 400.000           | 000 100          | (400.070)                       | 04.455      |
| Food (Food & Soft Drinks)                         | 486,233           | 620,106          | (133,873)                       | 34,455      |
| Beverages (Alcohol) Other Food & Beverage Revenue | 212,789<br>12,168 | 257,194<br>4,760 | ( <mark>44,405)</mark><br>7,408 | 16,633      |
| Dues Income - Monthly Dues                        | 5,489             | 9,375            | (3,886)                         | (40)<br>127 |
| Miscellaneous Income and Discounts                | 36,086            | 9,375<br>315     | 35,771                          |             |
| Miscettaneous income and Discounts                | ,                 |                  | 35,771                          | (1,527)     |
| Total Revenue                                     | 752,765           | 891,750          | (138,985)                       | 49,647      |
| Cost of Sales                                     |                   |                  |                                 |             |
| COGS - Food                                       | 192,938           | 203,492          | 10,554                          | 15,268      |
| COGS - Non-Alcoholic Beverages                    | 14,448            | 32,149           | 17,700                          | 211         |
| COGS - Alcohol                                    | 61,783            | 71,139           | 9,356                           | 5,381       |
| Total Cost of Sales                               | 269,169           | 306, <i>7</i> 80 | 37,610                          | 20,861      |
|   |                   |                  |                                 | =======     |
| GROSS INCOME                                      | 483,596           | 584,970          | (101,374)                       | 28,786      |
| Labor   |                   |                  |                                 |             |
| General and Administrative                        | 22,818            | 30,187           | 7,369                           | 2,370       |
| F&B   | 300,181           | 297,650          | (2,530)                         | 26,667      |
| Sales and Marketing                               | 0                 | 22,500           | 22,500                          | 0           |
| Total Direct Labor                                | 322,999           | 350,338          | 27,339                          | 29,036      |
| T. 18 UT  | 00.000            | 00.700           | (0.474)                         | 0.005       |
| Total Payroll Taxes                               | 32,203            | 28,729           | (3,474)                         | 2,885       |
| Total Medical/Health Benefits                     | 9,044             | 5,850            | (3,194)                         | 714         |
| Total Workmans Comp                               | 5,124             | 7,007            | 1,882                           | 527         |
| Total Payroll Burden                              | 46,371            | 41,586           | (4,785)                         | 4,127       |
| Total Labor                                       | 369,370           | 391,924          | 22,554                          | 33,163      |
| Other Operational Expenses                        |                   |                  |                                 |             |
| G&A   | 92,775            | 102,309          | 9,534                           | 10,527      |
| Maintenance                                       | 792               | 0                | (792)                           | 429         |
| F&B   | 90,845            | 78,365           | (12,480)                        | 7,051       |
| Sales and Marketing                               | 8,319             | 8,604            | 285                             | 928         |
| Insurance - P&C                                   | 9,575             | 11,025           | 1,450                           | 1,060       |
| Total Other Operational Expenses                  | •                 | •                | (2,003)                         | •           |
| Total Expenses                                    | 571,676           | 592,226          | 20,551                          | 53,158      |
| Net Income  |                   |                  | (80,824)                        |             |
|   |                   |                  |                                 |             |
| Interest Expense/Dep&Amt                          |                   | •                | // 200                          | -           |
| Bad Debt  | 1,632             | 0                | (1,632)                         | 0           |
| Total Interest Expense                            | 1,632             | 0                | (1,632)                         | 0           |
| Change In Net Position                            | (89,712)          | (7,256)          | (82,455)                        | (24,372)    |